

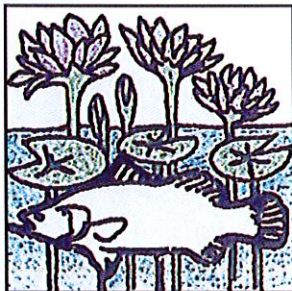
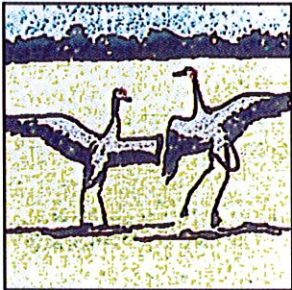
AURUKUN SHIRE COUNCIL



ANNUAL BUDGET



2014/15



AURUKUN SHIRE COUNCIL
ANNUAL BUDGET 2014-2015

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Aurukun Shire Council
Budget 2014/15 Introduction

Councillors and Officers

It gives me great pleasure to introduce the 2014/15 budget.

This budget has been prepared with caution in challenging financial times. There are numerous operational and capital items that have not been included in order that a balanced budget can be adopted. Council will have to learn to live within its means as government funding continues to diminish. The only way some items will proceed will be through possible grants and loans if necessary.

Every effort will be made to increase Council's own source revenue but it is highly unlikely that our revenue raising efforts will match our growing requirements throughout the year.

We have set ourselves an exciting and challenging task to develop and lease our accommodation facilities. This process will be taken in a fair and transparent manner with the selected management agent having to meet stringent criteria.

The fees and charges have been increased generally at 3% with some remaining at their present level.

I thank our Corporate Services staff particularly Chief Accountant Felicia Yeow for the preparation of the budget with valuable input from Technical Services and CEO.

I look forward to 3 budget reviews throughout the year. These reviews will provide a comprehensive explanation of reasons for under and over expenditure and revenue. I urge Councillors and Managers to ask questions and better understand the process.

Finally I urge Council to adopt the budget as presented today and encourage Council and Officers to endeavour to undertake operational and capital budget pursuant to this budget.

Mayor Dereck Walpo
Aurukun Shire Council

Aurukun Shire Council: Operational Plan 2014-2015

Economic Issues

Ref	Key Economic Goal 1 – Maximising Opportunities from Mining	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EC1.1	Establish a good working relationship with companies undertaking mining in our region	Enter a Memorandum of Understanding between the Council and the mining company to create positive ongoing working relationships	<ul style="list-style-type: none"> Form a Management committee with NAK council and Rio Tinto which meets Bi-monthly Regular meetings with mining company Negotiate financial package from mining company to support development in Aurukun 	<ul style="list-style-type: none"> Mayor/Management Team 	
EC1.2	Establish a light industrial precinct at Aurukun	Establish a light industrial precinct in the Aurukun Planning Scheme which can service future business needs to support mining related services	<ul style="list-style-type: none"> Ensure light industrial precinct is contained in planning scheme to ensure that there is no conflict with existing residential areas Plan development through development of a concept plan for light industrial precinct 	<ul style="list-style-type: none"> Management Team BDGO 	Budget \$35,000 GL: 7250-2200-0000
EC1.3	Upgrade to airport to improve transport linkages	Secure funding to upgrade the airport including a runway extension and terminal upgrade	<ul style="list-style-type: none"> Plan for runway extension Source funding for runway extension including contribution from mining company and other stakeholders Development of plan for terminal upgrade including small shop 	<ul style="list-style-type: none"> Director of Technical Services BDGO External Consultant 	Budget \$20,000 GL: 5110-2200-0000

EC1.4	Maximise Council revenue from future mining opportunities	Position the Council's current businesses such as accommodation services to take commercial advantage of future mining activity	<ul style="list-style-type: none"> • Include requirement to use Council businesses in any MOU with mining company • Pursue business plan for Council's accommodation business to reflect likely future usage • Call for EOIs for private mgmt. of councils accommodation 	<ul style="list-style-type: none"> • Management Team • BDGO • External Consultant 	Budget \$20,000 GL: 7210-2200-0000 7120-2200-0000
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Ref	Key Economic Goal 2 – Employment and Training	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EC2.1	Apprenticeship schemes are operating in town	Council operates an apprenticeship scheme focusing on local staff to develop skills in the local workforce	<ul style="list-style-type: none"> • Council apprenticeship scheme established • Work with schools to establish a school based training / apprenticeship schemes • Establish mentor relationships for apprentices to link with good Council workers • Work with school to identify the best students and encourage the best students to undertake work experience with Council and/or school-based traineeships 	<ul style="list-style-type: none"> • WHS/Training Officer • Human Resource Manager 	
EC2.2	A co-ordinated approach is taken to training programs	Facilitate the co-ordination of training programs to ensure that future training is focused on real job	<ul style="list-style-type: none"> • Develop and coordinate a funded yearly training program for council • Council conjointly operate training centre with CYE 	<ul style="list-style-type: none"> • WHS/Training Officer • Human Resource Manager 	

		opportunities	<ul style="list-style-type: none"> • Council to partner with CYE to encourage better focus on training leading to real jobs • Identify existing RTOs in town and consider whether or not Council should seek RTO status 	<ul style="list-style-type: none"> • Management Team 	
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Ref	Key Economic Goal 3 – Locally Owned Businesses	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EC3.1	More local residents own and operate their own local businesses	Identification of opportunities for local residents to own and operate local businesses and work with the new mine to encourage support of local businesses	<ul style="list-style-type: none"> • Identify Likely local business needs • Seek support from mining company to source a set percentage of their supplies and services from local businesses 	<ul style="list-style-type: none"> • BDGO • CEO 	
EC3.2	Support programs for local residents as they start and operate their local business	Work in partnership with IBA and other business service deployment programs to target business opportunities for local residents associated with the new mine	<ul style="list-style-type: none"> • Work with IBA and Business Mapping Solutions to identify potential businesses opportunities including revegetation, landscaping, plant and machinery, laundry, catering etc. 	<ul style="list-style-type: none"> • Management Team • BDGO 	

Ref	Key Economic Goal 4 – Council Business Growth	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EC4.1	Grow revenue from accommodation services	Maximise revenue from accommodation services at the Wuungkam Lodge and Guest House facilities	<ul style="list-style-type: none"> Complete redevelopment of Wuungkam Lodge Undertake targeted hospitality training for staff working in this business 	<ul style="list-style-type: none"> BDGO External Consultants WHS/Training Officer with CYP 	Budget \$20,000 GL: 7120-2200-0000
EC4.2	Batching Plant opportunity	Undertake a business plan to examine the feasibility of re-establishing a batching plant in Aurukun based on construction opportunities	<ul style="list-style-type: none"> Prepare business plan to examine feasibility Identify any potential grant funding to re-establish this business 	<ul style="list-style-type: none"> BDGO External Consultants 	Budget \$20,000 GL: 7120-2200-0000
EC4.3	Finalise establishment of Aurukun Business Precinct	Complete the leasing of the Aurukun Business Precinct and maximise the use of existing floor space	<ul style="list-style-type: none"> Use of common area to determine if better utilisation can be achieved Continue Liaison with Business Precinct tenants 	<ul style="list-style-type: none"> BDGO Director of Corporate Services 	
EC4.4	Grow revenue from the landing facility	Be ready to gain a revenue stream from third party use of the barge landing facility	<ul style="list-style-type: none"> Confirm that harbours local law allows landing fees to be charged Calculate an appropriate landing fee if the barge landing is to be used by non ASC operators 	<ul style="list-style-type: none"> CEO Chief Accountant 	Budget \$3,000 GL: 5600-1900-0000
EC4.5	Secure revenue from the furniture factory	Identify how Council can maximise its revenue from the furniture factory	<ul style="list-style-type: none"> Determine how furniture factory is best owned by Council Establish flat pack furniture assembly. 	<ul style="list-style-type: none"> BDGO DTS 	

Ref	Key Economic Goal 5 – Diversified Economy	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EC5.1	Mining operations are established in the region	Work with the State Government and other stakeholders to establish mining in the region	<ul style="list-style-type: none"> Lobby to ensure that mining is established in the region in the future Identify to the government at every opportunity that Council supports mining 	<ul style="list-style-type: none"> CEO BDGO 	
EC5.2	Aurukun is recognised as a source of world class art	Implementation of the Aurukun Arts Centre Business Plan	<ul style="list-style-type: none"> Adopt business plan for the art centre Implement a business plan for the art centre Promote Aurukun arts as world-class art 	<ul style="list-style-type: none"> Art Centre Manager BDGO Director of Corporate Services 	Budget \$30,000 GL: 8580-2200-0000
EC5.3	Tourism visitation is increasing	Promote Aurukun as a unique fishing and cultural destination	<ul style="list-style-type: none"> Update Council website with photos of fishing and culture Promote Aurukun to tour companies as a place to visit to purchase art and experience unique fishing opportunities Establish a Tourism Steering Committee comprising Council, NAK to meet at least bi-monthly to establish viable tourism opportunities on the homelands 	<ul style="list-style-type: none"> BDGO with Webmaster CEO Mayor 	Budget \$20,000 GL: 1210-2200-0000

Community Issues

Ref	Key Community Goal 1 – Better Community Facilities	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
C1.1	More housing for the community	<p>Continue to grow the housing stock in the community to reduce overcrowding</p> <p>Ensure that the type of housing that is built is suitable for Aurukun</p> <p>Council plays a role in housing maintenance to develop trade skills and encourage locally owned businesses</p>	<ul style="list-style-type: none"> • Work with state government to plan additional housing • Continue to create subdivisions to open new land for housing • Lobby to ensure that the housing designs are suitable to local residents • Investigate whether or not the Council can undertake maintenance work on houses to develop local skills. Alternatively, develop local skills in carpentry, electrical and plumbing and encourage local people to develop their own businesses to undertake maintenance work on houses • Continue with the model of council undertaking Principal contractor role for housing construction and partnering with private sector contractors such as Mi-Haven 	<ul style="list-style-type: none"> • CEO • Director of Technical Services 	<p>Budget \$1,900,000</p> <p>GL: 6110-4957-0000</p>

C1.2	Better sport and recreation facilities	<p>Investigate opportunities to re-open the pool facility</p> <p>Investigate opportunities to upgrade and manage the indoor sports facility and 3 Rivers Community Centre including options to work with PCYC on program management</p> <p>Undertake planning for open spaces to compliment the Aurukun Lifestyle</p>	<ul style="list-style-type: none"> Investigate whether the current pool can be fixed or whether it would be cheaper to build a new pool Can funding for a new pool be sourced Review options for the current indoor sports and 3RCC facilities. Can PCYC manage the facility or a management committee including council? Review the Sport and recreation master plan for the sporting complex and widen the brief to the whole town area Continuation of Community Day events, such as Aurukun Day 	<ul style="list-style-type: none"> Director of Technical Services Director of Community Services External Consultant BDGO 	Budget \$15,000 GL: 4761-2200-0000
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Ref	Key Community Goal 2 – Better community services	Focus	Operational Plan focus	Responsibility	Budget / General Ledger Code
C2.1	Better pathways for our young people	Implement the Aurukun Youth Strategy	<ul style="list-style-type: none"> Implement the existing strategy Source funding for implementation from government agencies or alternatively, request current government agencies in Aurukun to undertake implementation 	<ul style="list-style-type: none"> Council Management Team 	

C2.2	Focus our young people on getting a better education	Work in partnership with the school to mentor future community leaders to ensure that they receive a good education	<ul style="list-style-type: none"> Meet with school principal on a quarterly basis to build partnership Identify potential community leaders based on their performance at school Identify potential mentors within current traditional owners and link those mentors and potential community leaders 	<ul style="list-style-type: none"> CEO Director of Community Services Council 	
C2.3	Our culture continues to be strong in our community	Work in partnership with the school to teach our culture at school using traditional owners	Investigate whether the school would be happy to invite traditional owners to teach local culture as part of the school curriculum	<ul style="list-style-type: none"> Director of Community Services 	

Ref	Key Community Goal	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
C3.1	3 – A Healthy and Safe Community Improve education about health within our community	Partner with the Apunipima Health Council to promote more education about healthy choices including nutrition and lifestyle	<ul style="list-style-type: none"> Meet with the Apunipima Health Council to identify how we can work together to promote better health outcomes for our community Work with the Local Store and two takeaway shops to encourage healthy choices for nutrition Finalise market garden refurbishment 	<ul style="list-style-type: none"> Director of Community Services 	Budget \$5,000 GL: 4300-2200-0000

C3.2	More residents are involved in the outstation movement	Lobby the outstation movement to encourage more people to work with traditional owners and reside in outstations	<ul style="list-style-type: none"> Raise this issue at regular liaison meetings with NAK and APN 	<ul style="list-style-type: none"> Council 	
C3.3	Town safety improves with lower crime rates	<p>Advocate for more Community Police Officers to work with the local community to reduce crime.</p> <p>Partner with local police to reduce the incidence of drug and alcohol related crime in the community</p>	<ul style="list-style-type: none"> Lobby the State government to fund existing CPOs and encourage further funding Quarterly meeting with local police to take a coordinated approach to crime prevention including better use of surveillance monitoring 	<ul style="list-style-type: none"> CEO Director of Community Services 	

Ref	Key Community Goal 4 – Our Culture and Arts	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
C4.1	Grow our arts community	Encourage more residents to become involved in the Aurukun Arts Centre to gain skills and sell their arts	<ul style="list-style-type: none"> Successfully implement the Aurukun Arts Centre business plan to demonstrate to the community that a career in the arts can be financially rewarding Implement a controlled system of cash receipting managed by the Arts Centre Manager Establish a written strategy for encouraging all artists to use the arts centre Implement a system of stock 	<ul style="list-style-type: none"> Art Centre Manager Director of Corporate Services Chief Accountant BDGO 	

			<ul style="list-style-type: none"> control over the art works Work with the school to identify young artists who can be invited to assist at the Aurukun Arts Centre and develop their skills 		
C4.2	Focus on our young people as our next generation of leaders	Identify our next generation of future leaders and develop formal mentoring programs linking them with current traditional owners and community leaders	<ul style="list-style-type: none"> Source funding to assist in training for potential mentors Assist in matching future leaders with potential mentors as part of a formal mentoring program 	<ul style="list-style-type: none"> Council Director of Community Services BDGO WHS/Training Officer 	
C4.3	Maintain our cultural practices	Ensure that our traditional cultural practices are maintained	Work with traditional owners and Elders to make sure that our traditional cultural practices and language are maintained	<ul style="list-style-type: none"> Council Art Centre Manager Director of Community Services 	

Environmental Issues

Ref	Key Environment Goal 1 – Clean Water and Efficient Sewerage Services	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EV1.1	Maintain existing water and sewerage infrastructure	Ensure that adopted Asset Management Plan are followed particularly in relation to maintenance standards	<ul style="list-style-type: none"> Adopt the draft Asset Management Plan Review and update asset management plans Prepare standard maintenance schedules for water & sewerage Undertake training for staff on preventive maintenance with a focus on local staff Check of inventory ensure that key spare parts are on hand (e.g. sewerage pumps) 	<ul style="list-style-type: none"> Director of Technical Services External Consultant WHS/Training Officer Water/Sewerage Supervisor 	Budget \$35,000 GL Water: 5410-2200-0000 Budget \$30,000 GL Training: 1210-2200-0000
EV1.2	Ensure that water and sewerage infrastructure can cater for growth	Review water and sewerage infrastructure capacity and plan for future growth	<ul style="list-style-type: none"> Review and update asset management plans based on recent housing growth and future housing plans Plans for any new infrastructure associated with the new mine takes into account current water and sewerage capacity 	<ul style="list-style-type: none"> Management Team Director of Technical Services External Consultant - Town Planner 	Budget \$10,000 GL: 2450-2200-0000
EV1.3	Ensure that existing water supply sources are protected	Protect the water supply source from any potential impact of future development including mining	Planning for the new mine protects town water supply	<ul style="list-style-type: none"> External Consultant - Town Planner 	Budget \$10,000 GL: 2450-2200-0000

Ref	Key Environmental Goal 2 – A Cleaner Town	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
EV2.1	Improved waste dump facility	Improve waste dump operations	<ul style="list-style-type: none"> Fencing current waste facility Maintenance program for waste removal truck Review number of waste pickup services per week Undertake once a year free kerbside pickup of unwanted rubbish (car bodies etc) 	<ul style="list-style-type: none"> Director of Technical Services Workshop Supervisor Environmental Health Officer 	Budget \$8,000 GL - Waste Strategy: 5210-2200-0000
EV2.2	Improved town streetscapes	Undertake a series of community promotions to improve the look and feel of the town streetscapes	<ul style="list-style-type: none"> Tidy house competition / best garden competition Adopt a street program with local families undertaking to clean up their own street Enter Tidy Towns Competition Consider wash down bay facility (business opportunity) and improve cleanliness of cars Introduce footpaths (McKenzie Drive and Kang Road) and speed Bumps (Kang Kang and McKenzie roads) 	<ul style="list-style-type: none"> Director of Technical Services BDGO Community Services Director Director of Technical Services 	Budget \$15,000 existing \$10,000 Needed
EV2.3	Improve household pride	Encourage residents to improve and maintain their household properties	<ul style="list-style-type: none"> Establish a quarterly garden competition with prizes Require Nature Strips to be cut by householder Upgrade of street lighting completed Refurbishment of Market garden 	<ul style="list-style-type: none"> Director of Community Services Director of Technical Services 	Budget \$2,000 GL: 4300-2200-0000

Ref	Key Environment Goal	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
	3 – Managing the Impact of Future Mining on Our Environment				
EV3.1	Ensure that proposed mining does not impact on our local environment	Undertake planning to minimise the impact of mining on our land and waterways and its continued use for traditional purposes			
EV3.2	Ensure that the operation of any future mine is well planned in relation to its impact on our community	Undertake planning to minimise the impact of mine operations associated with the transport of staff and equipment			

Ref	Key Environment Goal	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
	4 – Improved Community Health and Animal Control				
EV4.1	Improve community health services to our community	Advocate to increase the level of community health specialists visitation to our community	<ul style="list-style-type: none"> Lobbying Queensland Health for more specialist visits (dentists, eyes etc) 	<ul style="list-style-type: none"> Director of Community Services 	

		Advocate to improve the health centre with a wide range of services being provided from the health centre	<ul style="list-style-type: none"> Lobbying Queensland health to focus on specific chronic health issues in the community (e.g. diabetes) and to provide more on site service 		
EV4.2	Improve community health standards in our community	Partner with other government agencies to undertake community education campaigns focused on improving community health	<ul style="list-style-type: none"> Establish a partnership within the community (Queensland Health, Queensland Education and Council) to promote more education campaigns within the community to improve community health – diet, check-ups etc. 	<ul style="list-style-type: none"> Director of Community Services 	
EV4.3	Improve animal control in our community	Improve the management of the animal control local law and reduce the number of unwanted dogs	<ul style="list-style-type: none"> Explore shared services with other councils to share and animal control officer Review and upgrade pound facility Promote more responsible animal ownership More de-sexing and vet visits Consider identification tags program to help identify stray dogs Undertake Survey and registration Process 	<ul style="list-style-type: none"> Director of Technical Services Animal Control Officer 	Budget \$20,000 GL: 3110-2200-0000

Governance Issues

Ref	Key Governance Goal	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
	1 – Our Leadership Role for Our Community				
G1.1	This Corporate Plan becomes the focus for all future planning in our town	All government agencies and other organisations undertaking program work in Aurukun focus on the key goals in this Corporate Plan	<ul style="list-style-type: none"> Promote this process through interagency Management Team and other meetings 	<ul style="list-style-type: none"> CEO 	
G1.2	The Council takes a stronger leadership role in the community	The Council facilitates regular meetings of all stakeholders in the community to provide direction and ensure consistency in program delivery	<ul style="list-style-type: none"> Quarterly meetings of government agencies in town Interagency meetings are attended by Senior Staff and Council has input into agenda preparation Councils sets the agenda At least two roundtable meetings with the Government Champion held per year ASC Planning Scheme Finalised 	<ul style="list-style-type: none"> Council CEO Community Services Director Mayor External Consultant 	
G1.3	Council setting the agenda	Each year, the Council identifies the top 3 or 4 priorities based on its community needs and communicates those priorities to all stakeholders	<ul style="list-style-type: none"> Top 3 or 4 priorities each year are provided to government agencies co-ordinated approach 	<ul style="list-style-type: none"> Council CEO Director of Community Services 	

G1.4	Consistent messages are provided about Aurukun	Proactive messages about Aurukun are provided to external agencies on a regular basis via newsletters, minutes meetings	<ul style="list-style-type: none"> • Circulate minutes etc more widely to keep people informed • Monthly electronic newsletter about progress • Professional Media Releases 	<ul style="list-style-type: none"> • CEO • Webmaster • Media Consultant • ASC social Media Site
G1.5	Establishing the role of Town Spokesperson	Establishing a protocol to ensure that there is one spokesperson for the town with the mayor undertaking that role	Get the Council to put forward a protocol to the government agencies making the Mayor the Spokesperson	<ul style="list-style-type: none"> • Mayor

Ref	Key Governance Goal	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
G2.1	2 – Better Communication Improve internal communication within our town	Keeping our community informed about what is happening in our town Undertaking regular town meetings so residents can speak on issues affecting our community	<ul style="list-style-type: none"> • Monthly town meetings • More use of town noticeboards to keep community informed • Email minutes, etc. to Aurukun-based government agencies • Continuation of management team meetings, joint staff meetings and departmental meetings 	<ul style="list-style-type: none"> • Council • CEO • Personal Assistant • Management Team 	
G2.2	Improve communication with external agencies and external media	Providing regular newsletters to stakeholders about Aurukun	<ul style="list-style-type: none"> • Bi monthly newsletter about Council / use photos and tell stories about Aurukun success 	<ul style="list-style-type: none"> • CEO • Mayor 	Budget \$20,000 GL: 1210-2200-0000

		Promoting Aurukun and its Council by accessing mainstream media to improve the image of Aurukun.	<ul style="list-style-type: none"> Sent to all Aurukun based contacts and external government agencies Undertake more interviews with media agencies – consider monthly spot for Mayor on ABC radio or similar 	<ul style="list-style-type: none"> Media Consultant Director Community Services 	
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Ref	Key Governance Goal	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
G3.1	3 – Improve Customer Service Improve the quality of customer service provided by Council to the community	Provision of regular customer service training to all Council staff to improve the quality of service to the community	<ul style="list-style-type: none"> Annual customer specific training Requirement for all staff to wear uniform to improve image of Council 	<ul style="list-style-type: none"> Office Manager WHS/Training Officer External Consultant Management Team 	Budget \$11,000 GL Training: 1210-2200-0000 Budget \$30,000 GL Uniforms: 1210-2200-0000
G3.2	Develop a more business focused customer service	Undertake focused customer service training on specific Council business activities such as accommodation and hospitality to improve those Council businesses	<ul style="list-style-type: none"> Specific training focused on Council commercial business Improve commercial business performance Training focused on hospitality etc. 	<ul style="list-style-type: none"> Office Manager WHS/Training Officer BDGO 	

Ref	Key Governance Goal 4 – Our Staff	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
G4.1	Improve attraction and retention of staff	Council has an effective attraction and retention strategy for staff	<ul style="list-style-type: none"> Adopt an attraction and retention strategy (Australian Centre of excellence for local government is working on this for remote and indigenous communities) Review of Councils Recruitment and Retention strategy Continue redevelopment of council offices, depot and Arts centre 	<ul style="list-style-type: none"> Human Resource Manager Director of Corporate Services Director of Technical Services Building Supervisor 	Art Centre \$10,000 Aurukun Office \$50,000
G4.2	Develop more local staff in technical and supervisory roles	Dedicate more senior staff time on developing local staff in both technical and supervisory roles	<ul style="list-style-type: none"> Identify current staff who could be further developed and establish one-to-one mentor relationship with a senior staff member Identify a bank of training providers 	<ul style="list-style-type: none"> Human Resource Manager WHS/Training Officer Director of Technical Services Director of Corporate Services 	
G4.3	One workforce providing services for the town	Over time, move to Council have control of one workforce that provides services to the town	<ul style="list-style-type: none"> Commence by achieving better coordination between different work teams operating in town Identify whether it is possible to gradually move some of these staff to Council operations 	<ul style="list-style-type: none"> Management Team 	

Ref	Key Governance Goal 5 – Financial Sustainability	Focus	Operational Plan Focus	Responsibility	Budget / General Ledger Code
G5.1	We have a financially viable community and Council	We work towards ensuring that the town is financially sustainable in the long term with income from grants and other sources being able to meet the reasonable needs of our community	<ul style="list-style-type: none"> • Continue to pass annual audits • Budgets are adopted and monthly reports on progress against budget provided the Council • Achieve an operating surplus • Have 3 comprehensive budget reviews presented • Continue to achieve statutory compliance with financial regulations 	<ul style="list-style-type: none"> • Director of Technical Services • Director of Corporate • Chief Accountant • CEO • Director of Corporate Services 	Budget \$95,000
G5.2	Council diversifies its revenue stream	Council focuses on developing revenue streams from its business operations and continues to source funding from grants for community projects	<ul style="list-style-type: none"> • Each Council business has a business plan • Each Council businesses is monitored for financial performance • Continue to attract grant funding and comply with acquittal requirements • Council have a written revenue improvement strategy • Council continue to maximise revenue from existing streams such as leasing and landing fees • Wuungkam Lodge and Kooth Poorch Lodge are tendered to external business providers ensuring a new source of lease income to council 	<ul style="list-style-type: none"> • BDGO • Chief Accountant • Director of Corporate Services • CEO 	\$8,000

Ref	Key Governance Goal 6 – Relationships with Other Governments	Focus	Operational Plan focus	Responsibility	Budget / General Ledger Code
G6.1	Council is an active member of regional Local Government bodies	Co-operating on regional local government issues to identify opportunities and improve our efficiency	<ul style="list-style-type: none"> Actively participate in CIMA, LGAQ, ILF Identify regional projects for Cape York Torres Councils (formerly ROCCY) 	<ul style="list-style-type: none"> Mayor CEO 	
G6.2	Council builds better relationships with State and Commonwealth governments and agencies	Create better working relationships by meeting frequently with key government stakeholders to keep them informed about Aurukun issues	<ul style="list-style-type: none"> Meet with key government agencies on a quarterly basis to brief them on Council activities Meet with state and Commonwealth politicians as available to brief them on Council activities 	<ul style="list-style-type: none"> Mayor CEO 	

Aurukun Shire Council
Revenue Policy 2014-15

Intent

To set out the principles used by council in 2014-15 for:

1. The levying of rates and charges
2. Granting any concessions for rates and charges
3. Recovering overdue rates and charges
4. Extent to which new developments are to be funded by charges for the development

Levying of Rates

In levying rates and charges the following principles will be applied:

The majority of Aurukun's residents are in receipt of Centrelink benefits and are already liable for the Community Service Levy imposed under the Local Government Act. Council will not levy any rates and charges for resident's properties other than that which is paid by the state government under the 40 year lease agreements with the program office.

Council will however levy service charges against all government and business properties in the shire.

Granting of Concessions

Council will not be granting any concessions in the levying of service charges for properties in the Shire.

Recovering Overdue Rates and Charges

Overdue rates will be treated in the same manner as any other recoverable debt in line with council's debt recovery policy.

Extent to which new developments are to be funded by charges for the development

Council is not in the position to expect full cost recovery of developments by its constituents who will be in receipt of new or improved services.

Council will however charge connection fees for sewerage and water in line with the charges contained in the revenue statement.

AURUKUN SHIRE COUNCIL

POLICY REGISTER

SUBJECT FINANCE POLICY

POLICY TITLE INVESTMENT POLICY

OBJECTIVES To invest funds at the most advantageous rate of interest available to it at the time, for that investment type, and in a way that it considers the most appropriate given the circumstances.

POLICY:

Scope

This policy applies to the investment of surplus funds in accordance with Category One (1) investment power under part 6 of the Statutory Bodies Financial Arrangements Act 1982 (SBFAA) and the Statutory Bodies Financial Arrangements Regulations 2007 (SBFAR).

Principles

To provide Council with a contemporary investment policy based on an assessment of counterparty, market and liquidity risk within the legislative framework of the Statutory Bodies Financial Arrangements Act 1982 (SBFAA). This includes:

- Investing Councils funds not immediately required for financial commitments;
- Maximizing earnings from authorised investments of cash reserves after assessing counterparty, market and liquidity risks;
- Actively managing the net debt position with core surplus funds; and
- Ensuring that appropriate records are kept and that adequate internal controls are in place to safeguard public funds.

Reference (e.g. Legislation, related documents):

- Local Government Act 2009, Section 101.
- Local Government Regulation 2012, Section 191.
- Statutory Bodies Financial Arrangements Act 1982 (SBFAA).
- Statutory Bodies Financial Arrangement Regulation 2007 (SBFAR).

Policy Statement

1. Authority for Investment

Investment of Council funds is to be in accordance with the relevant power of investment under the SBFAA and SBFAR and their subsequent amendments and regulations.

Investment Officers are to manage portfolios not for speculation, but for investment and in accordance with the spirit of this Investment Policy. Investment Officers are to avoid any transaction that might harm confidence in Aurukun Shire Council.

2. Ethics and Conflicts of Interest

Investment officers/employees shall refrain from personal activities that would conflict with the proper execution and management of Aurukun Shire Council's investment portfolio. This includes activities that would impair the investment officers' ability to make impartial decisions.

This Policy requires that employees and investment officers disclose to the Chief Executive Officer any conflict of interest or any investment positions that could be related to the investment portfolio.

3. Preservation of Capital

Preservation of Capital shall be the principal objective of the investment portfolio. Investments are to be performed in a manner that seeks to ensure security of principal of the overall portfolio. This would include managing credit and interest rate risk within given risk management parameters and avoiding any transactions that would prejudice confidence in Council or its associated entities.

3.1 Credit Risk

Aurukun Shire Council will evaluate and assess risk prior to investment. Credit risk is the risk of loss due to failure of an investment issuer or guarantor. The investment officer will minimise the risk in the investment portfolio by pre-qualifying all transactions including the brokers/securities dealers with which they do business, diversify the portfolio and limit the transactions to secure investments.

3.2 Interest Rate Risk

The investment officers shall seek to minimize the risk of a change in the market value of the portfolio because of a change in the interest rates. This would be achieved by considering the cash flow requirements of Council and structuring the portfolio accordingly. This will avoid having to sell securities prior to maturity in the open market. Secondly, interest rate risk can be limited by investing in shorter term securities.

4. Maintenance of Liquidity

The investment portfolio will maintain sufficient liquidity to meet all reasonably anticipated operating cash flow requirements of Council, as and when they fall due, without incurring significant transaction costs due to being required to sell an investment

5. Return on Investment

The portfolio is expected to achieve a market average rate of return and take into account Aurukun Shire Council's risk tolerance and current interest rates, budget considerations, and the economic cycle. Any additional return target set by Council will also consider the risk limitations, prudent investment principles and cash flow characteristics identified within this Investment Policy.

6. Authorised Investments (as per "SBFAA")

Section 44(1) of the SBFAA provides with the power to invest in authorised investments which include:

- (a) deposits with a financial institution;
- (b) investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;
- (c) other arrangements secured by investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or financial institution;
- (d) investment arrangements, managed or offered by QIC or QTC, prescribed under a regulation for this paragraph;
- (e) An investment arrangement with a rating prescribed under a regulation for this paragraph.

7. Prohibited Investments

This Investment Policy prohibits any investment carried out for speculative purposes. The following investments are prohibited by this Investment Policy:

- derivative type investments (excluding floating rate notes);
- principal only investments or securities that provide potentially nil or negative cash flow;
- stand alone securities issued that have underlying futures, options, forward contracts and swaps of any kind; and
- securities issued in non-Australian dollars.

8. Portfolio Investment Parameters

The amount invested with institutions or fund managers should not exceed the following percentage ranges of average annual funds invested. When placing investments, consideration should be given to the relationship between credit rating and interest rate.

Long Term Rating (Standard & Poors)	Short Term Rating (Standard & Poors)	Individual Counterparty Limit	Total Limit
AAA to AA-	A1+	Maximum 60%	No Limit
A+ to A- (Except Bendigo Bank)	A1	Maximum 40%	Maximum 50%
BBB+ to BBB- (Except Bendigo Bank)	A2	Maximum 10%	Maximum 10%
Unrated or below BBB- (Except Bendigo Bank)	Unrated or below A2	Maximum 10%	Maximum 10%
Bendigo Bank		Maximum 50%	Maximum 50%
QTC Cash Management Fund		No Limit	No Limit

9. Internal Controls

The Chief Accountant shall establish internal controls and processes that will ensure investment objectives are met and that the investment portfolios are protected from loss, theft or inappropriate use.

10. Breaches

Any breach of this Investment Policy is to be reported to the Chief Executive Officer and rectified within seven (7) days of the breach occurring.

Where Council holds an investment that is downgraded below the minimum acceptable rating level, as prescribed under regulation for the investment arrangement, Council shall, within 28 days after the change becomes known to Council, either obtain Treasurer approval for continuing with the investment arrangement or sell the investment arrangement.

11. Delegation of Authority

Authority for implementation of the Investment Policy is delegated by Council to the Chief Executive Officer in accordance with the Local Government Act 2009, Section 259 (1).

Authority for the day to day management of Council's Investment Portfolio is to be delegated by the Chief Executive Officer to the Chief Financial Officer.

Level at which Policy Approved: **Council**

REVIEW SCHEDULE	DATE	SIGNATURE	NAME/POSITION
Originally Adopted	12 June 2012		
Current Adoption	June 2013		
Due for Revision	23 July 2014		
Revoked/Superseded			

This policy is to remain in force until otherwise determined by Council.

AURUKUN SHIRE COUNCIL

POLICY REGISTER

SUBJECT FINANCE POLICY

POLICY TITLE DEBT (BORROWING) POLICY

OBJECTIVES To provide Council with a contemporary Borrowing Policy that provides for responsible financial management on the loan funding of infrastructure capital projects and assets by ensuring the level of Council indebtedness is within acceptable limits to Council, its community and interested external parties.

POLICY:

Scope

This policy applies to the use of loan borrowings to fund infrastructure and other important capital projects.

Reference (e.g. Legislation, related documents):

- Local Government Act 2009, Section 104.
- Local Government Regulation 2012, Section 192.

Policy Statement

The following is the Council's borrowing policy if Council considers borrowing money:

- Long term borrowing will only be used for capital expenditure and should be limited to income producing asset;
- Borrowings will only be made in accordance with the adopted budget;
- Loan terms are to be no longer than 20 years.

Borrowings planned for 2014/15 is as follows;

Year	Purpose of Borrowing	Amount	Term
2014/15	<ul style="list-style-type: none">• Level 2 Office Space in Business Precinct• Purchase of Bauxite Project Office buildings	\$440,000 \$300,000	20 years 20 years

At this stage the Council does not intend to borrow any money from 2015/16 to 2022/24.

Level at which Policy Approved: **Council**

REVIEW SCHEDULE	DATE	SIGNATURE	NAME/POSITION
Originally Adopted	11 June 2011		
Current Adoption	24 July 2013		
Due for Revision	23 July 2014		
Revoked/Superseded			

This policy is to remain in force until otherwise determined by Council.

AURUKUN SHIRE COUNCIL
REVENUE STATEMENT 2014/15

OVERVIEW:

The purpose of this revenue statement is:

- to provide an explanatory statement outlining and explaining the revenue raising measures adopted in the budget, and
- to comply in all respects with legislative requirements.

APPLICABILITY:

This revenue statement applies to the financial year from 1 July 2014 to 30 June 2015. It is approved in conjunction with the budget on 19 June 2014.

Council may, by resolution, amend its revenue statement for a financial year at any time before the year ends.

It is not intended that this revenue statement reproduces all related policies. Related policies will be referred to where appropriate and will take precedence should clarification be required.

GUIDELINE:

Pursuant to the provisions of the Local Government Act 2009 and the Local Government Regulation 2012 the following explanation of revenue raising measures adopted in the 2014/15 Budget is provided:

Rates and charges

The Council is unable to levy a general rate as the Shire, under the provisions of Aboriginal Land Lease No 1, controls all land.

Sewerage Charge

A sewerage charge of \$1,475.00 per pedestal will be levied for the 2014/15 financial year for all government and private enterprises.

Water Charge

A water charge of \$1,285.00 per unit will be levied for the 2014/15 financial year for all government and private enterprises.

- Household connection = 1 unit
- Commercial connection = 4 units
- Guesthouse/Motel = 1 unit for every 4 rooms or part thereof.

Cleansing

A garbage charge of \$1,080.00 per bin will be levied for the 2014/15 financial year for all government and private enterprises.

Private Works

Private Works must be applied for in writing and pre-paid in full or a deposit prior to the work being performed. All such work are to be performed at the approve rates or on a cost plus 30% basis. However, the Chief Executive Officer, may, at his discretion, vary this arrangement in cases where he is convinced there is good reason for doing so.

Connection Fees

A connection fee will be charged for the connection of new services to the Council's sewerage and water reticulation systems:

Sewerage connection: Actual cost + 30% with a minimum of \$2,475.00 per connection.

Water connection: Actual cost + 30% with a minimum of \$1,750 per connection.

Penalty for illegal Sewerage and Water connection is \$1,250 per incident.

**AURUKUN SHIRE COUNCIL
SCHEDULE OF FEES AND CHARGES 2014-2015**

		\$	2014/15 Unit	GST
SERVICE CHARGES				
Cleansing	Garbage Charge (per bin)	1,080.00	yearly	free
	Bulk Refuse Removal	122.00	load	incl
	Replacement Wheelie Bin	255.00	each	incl
Sewerage	Sewerage charge (per pedestal)	1,475.00	yearly	free
	Sewerage Connection (New and Alterations) At costs plus 30% with a minimum of:-	2,475.00	each	incl
	Septic/Composting/Other Toilet Application Fee	480.00	each	incl
	Penalty for illegal connection	1,250.00	each	incl
Water	Water Charge (per unit) Household Connection = 1 Unit Commercial Connection = 4 Units Guesthouse/Motel Accommodation = 1 Unit for every 4 rooms or part thereof	1,285.00	yearly	free
	Water Connection At costs plus 30% with a minimum of:-	1,750.00	each	incl
	Penalty for illegal connection	1,250.00	each	incl
	Vacant Land Service Charges			
	Sewerage	350.00	yearly	free
	Water	250.00	yearly	free

SERVICE CHARGES - COMMUNITY

Local Government Service Levy				
	Community	27.50	weekly	free
	Community Pensioners	20.00	weekly	free
	Community Identity Card	25.00	per card	incl
Burial Expenses				
	Cemetery Fee (Site, Cross, Surround)	770.00	each	incl
	Excavation Fee	330.00	each	incl
	Funeral (Collection, Coffin, Burial, Wreath)	3,300.00	each	incl
Residential Clean Up				
	Lawn Mowing	45.50	each	incl
	Yard Clean Up/Rubbish Removal	193.00	each	incl
Council Publications				
	Meeting Business Papers (Minutes Only)	No Charge		
	Annual Report	No Charge		
	Budget Report	No Charge		
	Corporate Plan	No Charge		
	Local Laws	No Charge		
Child Care Fees				
Fees are per calendar year beginning 1 Jan 2014				
	Child Care fee per child	20.00	per week	incl
	Uniform fee per child	35.00	per annum	incl
Fees are per calendar year beginning 1 Jan 2015				
	Child Care fee per child	25.00	per week	incl
	Uniform fee per child	35.00	per annum	incl

SERVICE CHARGES - OTHER

Administration Levy - Contracts/Programs				
	Administration Levy - Contracts/Programs - Percentage of contract value	10%		incl
Airport Landing Charges				
	Day Landing	105.00	Landing	incl
	Skytrans - Handling Fees (for 2 hours)	As per contract	Landing	

Royal Flying Doctor Service is exempt from landing charges.

**AURUKUN SHIRE COUNCIL
SCHEDULE OF FEES AND CHARGES 2014-2015**

	\$	2014/15 Unit	GST
PROPERTY, ACCOMMODATION, FACILITIES			
Staff Housing Rental (or as per agreement)			
Duplex, 1 or 2 Bedroom House	61.00	weekly	incl
3 Bedroom Home	75.00	weekly	incl
4 Bedroom Home	86.00	weekly	incl
<i>Discounted rent for employees of more than 10 years service or sharing above housing as sub-leasee</i>	48.00	weekly	incl
Housing Rental			
Government and Agency/Service Providers (Excluding Power)	395.00	week	incl
Private Enterprises and Private Residences			
Duplex, 1-2 bedroom - Furnished	460.00	week	incl
Duplex, 1-2 bedroom - Unfurnished	395.00	week	incl
3-4 bedroom House - Furnished	515.00	week	incl
3-4 bedroom House - Unfurnished	475.00	week	incl
Office Accommodation			
As per executed leases and/or CPI increases			
Land Rental			
Government and Agency/Service Providers	1.27	per sqm per annum	
	6,615.00	minimum per annum	
Vacant Land Rental			
Government and Agency/Service Providers	1.27	per sqm per annum	
	6,615.00	minimum per annum	
Visitors Accommodation			
Lost Key/Unreturned Key applies to all accommodation	60.00	key	incl
Executive Units - Amban Lane			
Rooms 1 - 4			
Excutive type of accommodation			
Daily rate	305.00	night	incl
Weekly rate - For 7 days and longer but shorter than 30 days continuously	244.00	night	incl
Monthly rate - For 30 days and longer continuously	183.00	night	incl
Kooth Pach Guest House			
Rooms 1 - 8			
Standard Type of accommodation			
Daily rate	160.00	night	incl
Casual Shared (Per Person/Per Night)	82.50	night	incl
Weekly rate - For 7 days and longer but shorter than 30 days continuously	128.00	night	incl
Monthly rate - For 30 days and longer continuously	96.00	night	incl
Wuungkam Lodge Units			
Units 1 - 2			
Premium type of accommodation (Dongas - separate kitchen, bedroom, lounge & dining room)			
Daily rate	205.00	night	incl
Weekly rate - For 7 days and longer but shorter than 30 days continuously	164.00	night	incl
Monthly rate - For 30 days and longer continuously	123.00	night	incl
Wuungkam Lodge Units			
Units 3 - 8			
Standard plus type of accommodation (Dongas)			
Daily rate	182.00	night	incl
Weekly rate - For 7 days and longer but shorter than 30 days continuously	145.60	night	incl
Monthly rate - For 30 days and longer continuously	109.20	night	incl

**AURUKUN SHIRE COUNCIL
SCHEDULE OF FEES AND CHARGES 2014-2015**

	\$	2014/15 Unit	GST
Wuungkam Lodge Units			
Units 9 - 22			
Standard Type of accommodation (Containers)			
Daily rate	160.00	night	incl
Weekly rate - For 7 days and longer but shorter than 30 days continuously	128.00	night	incl
Monthly rate - For 30 days and longer continuously	96.00	night	incl
Contractors Camp - Airport Drv and McKenzie Drv			
Rooms 1 - 15			
Standard plus type of accommodation (Dongas)			
Daily rate	75.00	night	incl
Weekly rate - For 7 days and longer but shorter than 30 days continuously	60.00	night	incl
Monthly rate - For 30 days and longer continuously	45.00	night	incl
Conference Facilities			
Applies to all facilities below;			
Deposit/Bond	300.00	booking	free
Three Rivers Community Centre (Conference Facilities)			
Conference Facilities	250.00	day	incl
Conference Facilities	125.00	half day	incl
Training Centre Conference Room			
Conference Facilities per room	220.00	day	incl
Conference Facilities per room	110.00	half day	incl
Conference Facilities per room	1,000.00	week	incl
Sport and Recreation Hall			
Conference Facilities	300.00	day	incl
Conference Facilities	150.00	half day	incl
Wuungkam Lodge (ASC Small Conference Room)			
Conference Facilities	150.00	day	incl
Conference Facilities	80.00	half day	incl

BUILDING AND ENGINEERING SERVICES

Planning Fees

Categories:	Category A	440.00	incl
	Category B	550.00	incl
	Category C	990.00	incl
	Category D	1,540.00	incl
		Add \$110 per accommodation unit to base fee	
	Community Facilities (Accommodation)		incl
	Multiple Residential	Add \$291.50 per accommodation unit to base fee	incl
	Other Residential	Add \$110 per accommodation unit to base fee	incl
	Retirement Village	Add \$60.50 per accommodation unit to base fee	incl
	Tourist Accommodation & Facility	Add \$110 per accommodation unit to base fee	incl

Impact Assessment

Categories:	Category A	550.00	incl
	Category B	1,045.00	incl
	Category C	1,870.00	incl
	Category D	3,300.00	incl
		Add \$110 per accommodation unit to base fee	
	Community Facilities (Accommodation)		incl

**AURUKUN SHIRE COUNCIL
SCHEDULE OF FEES AND CHARGES 2014-2015**

	2014/15	
	\$	Unit GST
Multiple Residential	Add \$291.50 per accommodation unit to base fee	incl
Other Residential	Add \$110 per accommodation unit to base fee	incl
Retirement Village	Add \$60.50 per accommodation unit to base fee	incl
Tourist Accommodation & Facility	Add \$110 per accommodation unit to base fee	incl

Definition of Categories:

Category A - Minor	Agriculture, Caretaker's Residence, Forestry, Homebusiness, House, Park Facilities, Relative's Accommodation, Roadside Stall
Category B - Low Impact	Advertising Device, Animal Keeping Bed & Breakfast, Car park, Dual occupapncy, Host Farm, Local shop, Office, Remote Worker's Accommodation, Telecommunication Facility
Category C - Moderate Impact	Aquaculture (Minor), Caravan Park, Childcare Centre, community Facilities, Educational Establishment, Equipment & Vehicle Depot, Indoor Recreation, Medical Centre, Minor Public Utility, multiple Residential, Other residential, Outdoor Recreational, Outdoor Sales Premises,
Category D - High Impact	Cemetry, Extractive Industry, Freight Depot, Hazardous, Noxious or Offensive Industry, Hospital, Hotel, Industry, Institution, Intensive Animal Keeping, Retirement Village, Service Station, Tourist

Building Application Fees

Building Application Fee	8.00 sq mt
	860.00 minimum

HIRE OF EQUIPMENT

Plant Hire Works

Utilities and 4WD Vehicles

2WD Light Utility (Hilux/Triton)	138.00 day	incl
4WD Light Utility (Hilux/Triton/Nissan)	155.00 day	incl
4WD Utility (Landcruiser)	165.00 day	incl
4WD Station Wagon (Landcruiser)	176.00 day	incl
4WD Troop Carrier	176.00 day	incl

Trucks

Concrete Agitator	144.00 hour	incl
Hino Tip Truck	121.00 hour	incl
Water Truck	144.00 hour	incl

Other Plant (Including Operator)

Grader CAT 120G	275.50 hour	incl
Front End Loader CAT 926/916	253.50 hour	incl
Dozer CAT D5	253.50 hour	incl
Multyre Roller	231.50 hour	incl
Vibrating Roller	226.00 hour	incl
Backhoe CASE 580	176.00 hour	incl
Komatsu Forklift (Tavern/Store)	160.00 hour	incl
AUSA Forklift	187.50 hour	incl
Kubota Light FE Loader/Backhoe	193.00 hour	incl
Tractors (Heavy)	171.00 hour	incl
Tractors (Light)	155.00 hour	incl
Tractor/Slasher	171.00 hour	incl
Skid Steer Loader	205.00 hour	incl
Barge	205.00 hour	incl
Manual Excavator	175.00 hour	incl

Other Plant (Dry Hire)

Drain Water Blaster	220.50 hour	incl
Runabout (Tinnie)	61.00 hour	incl

Container Storage

Container Storage	29.00 week	incl
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**AURUKUN SHIRE COUNCIL
SCHEDULE OF FEES AND CHARGES 2014-2015**

	\$	2014/15 Unit	GST
Other Minor Equipment			
Deposit	660.00		free
Microphone and Speakers	38.50	day	incl
Portable Toilets	185.50	day	incl
Jackhammer	7.80	hour	incl
Generator Fees	7.80	hour	incl
Tipping Fees	191.00	truck	incl
Council Vehicle Hire (Excluding Fuel)			
Deposit	2,400.00		free
Vehicles 4x2			
Daily maximum for 20km/day, thereafter \$1 per km			
	185.50	day	incl
Vehicles 4x4			
Daily maximum for 20km/day, thereafter \$1 per km			
	220.00	day	incl
Cost to clean vehicle on return	142.50	each	incl

LABOUR HIRE AND MATERIALS

Labour - Recoverable Works

Management Fee	252.00	hour	incl
Works Manager/Supervisor	168.00	hour	incl
Trade Qualified	132.50	hour	incl
Plant Operator	80.00	hour	incl
Labourer	62.00	hour	incl

Cleaning Services

1 X Cleaner	99.00	hour	incl
2 X Cleaners	142.50	hour	incl
3 X Cleaners	187.00	hour	incl
4 X Cleaners	230.00	hour	incl

Security Charges

Security Charges - Minimum 4 visits	77.00	night	incl
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Quotation Fees

Quotation Fees	127.00	hour	incl
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Recoverable Private Works

Labour

As detailed under Engineering Services Charges

Plant Hire

As detailed under Engineering Services Charges

Parts and Materials

All parts and materials supplied by Council will be charged at cost + 30%

Tyre Repairs

Patches	55.00	each	incl
New Tubes/Tyres	At Cost + 30%	each	

Materials

Bauxite	52.00	cubic meter	incl
Sand	52.00	cubic meter	incl
Topsoil	25.50	cubic meter	incl
Concrete	992.00	cubic meter	incl
Pre-mix	330.00	cubic meter	incl

Maintenance agreement with Building and Asset Services (BAS/ex-QBuild)

Carpenter	110.25	hour	incl
Plumber	116.03	hour	incl
Electrical	138.08	hour	incl
Painter	110.25	hour	incl
Other Labour	63.00	hour	incl
After Hours	Double Time		incl
Material Markup	30%		incl
Subcontractor	20%		incl

**AURUKUN SHIRE COUNCIL
SCHEDULE OF FEES AND CHARGES 2014-2015**

	\$	2014/15 Unit	GST
OTHER FEES AND CHARGES			
Camping Fees - Township			
Camping Fees - per site	30.00	night	incl
Permit Fees			
Deposit (Commercial only)	500.00		free
Private Entry Permit (Township Only)	No cost		
Commercial Entry Permit For a maximum of 30 days	550.00	each	incl
<p>ENTRY PERMITS <i>There is no charge for an entry permit to visit Aurukun Township.</i></p> <p>Commercial Entry Permits apply to persons wishing to enter the Shire of Aurukun for the purpose of retailing goods, providing services or entertainment for profit to the residents of Aurukun.</p>			
Dog Registration Fees			
Non-surgical desexed dog that has had the needle to control its breeding	20.00	year	incl
Surgical desexed dog (Sterilisation certificate from vet or prior registration indicating desexed or a tattoo showing the dog is desexed)	2.00	year	incl
Registered security dog (Documentation required indicating registration as a security or guard dog)	6.00	year	incl
Regulated dog as per Animal Management (Cats and Dogs) Act	30.00	year	incl
Pounding Fees			
Pounding Fees (minimum of 3 days)	13.00	day	incl
Business Application Fees			
Business Application Fee	45.00	each	incl
Business Operating Fees			
Small Businesses	20.00	week	incl
Industries/Big Businesses	120.00	week	incl
Other Businesses	87.00	week	incl

1. Any other charges to be paid not included in the schedule to be determined by the Chief Executive Officer, Director of Corporate Services or Director of Technical Services

2. Chief Executive Officer, Director of Corporate Services or Director of Technical Services is authorised to adjust above rates 25% upwards or downwards dependant on the circumstances of an applicant

Aurukun Shire Council
Budgeted Statement of Comprehensive Income
For period ending 30 June 2015

Year ended	30-Jun-15	30-Jun-16	30-Jun-17
	\$	\$	\$
Revenue			
Recurrent revenue:			
Water	57,825	59,560	61,347
Sewerage	66,375	68,366	70,417
Waste management	48,600	50,058	51,560
Other rates and utilities revenue	90,000	90,000	90,000
Total rates and utility charge revenue	262,800	267,984	273,324
Private works	3,010,000	2,000,000	2,000,000
Other fees and charges	678,000	680,000	680,000
Fees and charges	3,688,000	2,680,000	2,680,000
General purpose grants	2,957,000	3,000,000	3,000,000
State government grants and subsidies	2,253,294	2,500,000	2,500,000
Other non-government subsidies	-	-	-
Contributions	-	-	-
Grants, subsidies, contributions and donations	5,210,294	5,500,000	5,500,000
Sales	120,000	120,000	150,000
Interest received from investments	315,324	317,101	310,191
Other sources	80,000	15,000	15,000
Interest received	515,324	452,101	475,191
Rental income	1,330,408	1,450,000	1,500,000
Commissions	130,000	130,000	130,000
Other operating revenue	5,000	5,000	5,000
Other recurrent income	135,000	135,000	135,000
Total recurrent revenue	11,141,826	10,485,085	10,563,515
Capital revenue:			
Grants, subsidies, contributions and donations	8,275,000	-	-
Total capital revenue	8,275,000	-	-
Total capital revenue and capital income	8,275,000	-	-
Total income	19,416,826	10,485,085	10,563,515
Expenses			
Recurrent expenses:			
Total staff wages and salaries	5,378,966	5,000,600	5,100,600
Councillors remuneration	329,066	330,000	335,000
Training and related costs	91,540	250,000	250,000
Other employee costs	66,000	-	-
Employee benefits	5,865,572	5,580,600	5,685,600
Materials and services - Sales, contract and recoverable works	1,421,000	1,500,000	1,500,000
Materials and services - Council maintenance	1,096,825	3,500,000	3,500,000
Other materials and services	2,505,473	-	-
Audit services	175,175	120,000	120,000
Donations paid	5,000	5,000	5,000
Materials and services	5,203,473	5,125,000	5,125,000
Depreciation and amortisation	3,081,465	3,186,478	3,034,099
Bad and doubtful debts	25,000	25,000	25,000
Other expenses	-	-	-
Finance cost on borrowings	-	21,900	21,238
Internal service provider payments	-	-	-
Other expenses	25,000	46,900	46,238
Total recurrent expenses	14,175,510	13,938,978	13,890,937
Total expenses	14,175,510	13,938,978	13,890,937
Net result attributable to Council	5,241,316	(3,453,893)	(3,327,422)

Aurukun Shire Council
Budgeted Statement of Comprehensive Income
For period ending 30 June 2015

Year ended	30-Jun-15	30-Jun-16	30-Jun-17
	\$	\$	\$
Recurrent Revenue	11,141,826	10,485,085	10,563,515
Recurrent Expense	14,175,510	13,938,978	13,890,937
Recurrent Operations Result	<u>(3,033,684)</u>	<u>(3,453,893)</u>	<u>(3,327,422)</u>
Add: Depreciation (non-cash item)	3,081,465	3,186,478	3,034,099
Net surplus/(deficit) excl Capital & Depreciation	<u>47,781</u>	<u>(267,415)</u>	<u>(293,323)</u>

Aurukun Shire Council
Budgeted Statement of Financial Position
For year ending 30 June 2015

Year ended	30-Jun-15	30-Jun-16	30-Jun-17
	\$	\$	\$
Current assets			
Restricted component	2,000,000	2,000,000	2,000,000
Unrestricted component	10,651,276	10,413,547	10,099,902
Cash assets and cash equivalents	12,651,276	12,413,547	12,099,902
Other inventory	386,013	386,013	386,013
Inventories	386,013	386,013	386,013
Receivables	883,274	834,492	841,506
Other current assets	700,000	700,000	700,000
Total current assets	14,620,563	14,334,052	14,027,421
Non-current assets			
Property, plant and equipment	83,453,780	80,267,302	77,233,203
Capital works in progress	3,677,630	3,677,630	3,677,630
Other non-current assets	21,048,800	21,048,800	21,048,800
Total non-current assets	108,180,210	104,993,732	101,959,633
Total assets	122,800,773	119,327,784	115,987,054
Current liabilities			
Trade and other payables	429,738	423,288	423,288
Borrowings	13,246	13,908	14,604
Employee payables/provisions	250,327	250,527	250,727
Total current liabilities	693,311	687,723	688,619
Non-current liabilities			
Borrowings	726,754	712,846	698,242
Employee payables/provisions	26,993	27,393	27,793
Total non-current liabilities	753,747	740,239	726,035
Total liabilities	1,447,058	1,427,962	1,414,654
Net community assets	121,353,715	117,899,822	114,572,400
Community equity			
Asset revaluation reserve	116,119,324	116,119,324	116,119,324
Other reserves			
Retained surplus (deficiency)	5,234,391	1,780,498	(1,546,924)
Total community equity	121,353,715	117,899,822	114,572,400

Aurukun Shire Council
Budgeted Statement of Cash Flows
For year ending 30 June 2015

Year ended	30-Jun-15 \$	30-Jun-16 \$	30-Jun-16 \$
Cash flows from operating activities:			
Receipts from customers	10,429,242	10,201,766	10,231,310
Payment to suppliers and employees	(11,135,018)	(10,736,450)	(10,835,000)
Interest received	395,324	332,101	325,191
Interest on loan	-	(21,900)	(21,238)
Net cash inflow (outflow) from operating activities	(310,452)	(224,483)	(299,737)
Cash flows from investing activities:			
Payments for property, plant and equipment	(9,068,600)	-	-
Subsidies, donations and contributions for new capital expenditure	8,275,600	-	-
Proceeds from sale of property, plant and equipment	-	-	-
Net cash inflow (outflow) from investing activities	(793,000)	-	-
Cash flows from financing activities:			
Proceeds from borrowings	740,000	-	-
Repayment of borrowings	-	(13,246)	(13,908)
Net cash inflow (outflow) from financing activities	740,000	(13,246)	(13,908)
Net increase (decrease) in cash held	(363,452)	(237,729)	(313,645)
Cash at beginning of reporting period	13,014,728	12,651,276	12,413,547
Cash at end of reporting period	12,651,276	12,413,547	12,099,902
Restricted and unrestricted components:			
Restricted component of cash	2,000,000	-	-
Unrestricted component	10,651,276	12,413,547	12,099,902

Aurukun Shire Council
Budgeted Statement of Changes in Equity
For year ending 30 June 2015

	Total \$	Retained surplus \$	Asset revaluation reserve \$	Other reserves \$
Balance at 30 Jun 2014	116,111,799	(7,525)	116,119,324	-
Net result for the period	5,241,916	5,241,916		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2015	121,353,715	5,234,391	116,119,324	-
Net result for the period	(3,453,893)	(3,453,893)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2016	117,899,822	1,780,498	116,119,324	-
Net result for the period	(3,327,422)	(3,327,422)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2017	114,572,400	(1,546,924)	116,119,324	-

**Aurukun Shire Council
Long Term Financial Forecast - Budgeted Statement of Comprehensive Income
For period ending 30 June 2015**

	Year ended										
	30-Jun-15	30-Jun-16	30-Jun-17	30-Jun-18	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue											
Recurrent revenue:											
Water	57,825	59,560	61,347	63,187	65,083	67,035	69,046	71,117	73,251	75,449	
Sewerage	66,375	68,366	70,417	72,530	74,706	76,947	79,255	81,633	84,082	86,604	
Waste management	48,600	50,058	51,560	53,107	54,700	56,341	58,031	59,772	61,565	63,412	
Other rates and utilities revenue	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	
Total rates and utility charge revenue	262,800	267,984	273,324	278,824	284,489	290,323	296,332	302,522	308,898	315,465	
Private works	3,010,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
Other fees and charges	678,000	680,000	680,000	680,000	685,000	685,000	685,000	690,000	690,000	690,000	
Fees and charges	3,688,000	2,680,000	2,680,000	2,680,000	2,685,000	2,685,000	2,685,000	2,690,000	2,690,000	2,690,000	
General purpose grants	2,957,000	3,000,000	3,000,000	3,000,000	3,000,000	3,250,000	3,250,000	3,250,000	3,250,000	3,250,000	
State government grants and subsidies	2,253,294	2,500,000	2,500,000	2,500,000	2,500,000	2,750,000	2,750,000	2,750,000	2,750,000	2,750,000	
Other non-government subsidies											
Contributions											
Grants, subsidies, contributions and donations	5,210,294	5,500,000	5,500,000	5,500,000	5,500,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	
Sales	120,000	120,000	150,000	150,000	150,000	175,000	175,000	175,000	175,000	175,000	
Interest received from investments	315,324	317,101	310,191	300,813	288,477	279,236	273,739	265,977	256,383	244,957	
Other sources	80,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
Interest received	515,324	452,101	475,191	465,813	453,477	469,236	463,739	455,977	446,383	434,957	
Rental income	1,330,408	1,450,000	1,500,000	1,500,000	1,500,000	1,650,000	1,650,000	1,650,000	1,750,000	1,750,000	
Commissions	130,000	130,000	130,000	135,000	135,000	135,000	140,000	140,000	140,000	140,000	
Other operating revenue	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Dividends received											
Other recurrent income	135,000	135,000	135,000	140,000	140,000	140,000	145,000	145,000	145,000	145,000	
Total recurrent revenue	11,141,826	10,485,085	10,563,515	10,564,637	10,562,966	11,234,559	11,240,071	11,243,499	11,340,281	11,335,422	
Capital revenue:											
Grants, subsidies, contributions and donations	8,275,600	-	-	-	-	-	-	-	-	-	
Other capital contributions											
Total capital revenue	8,275,600	-	-	-	-	-	-	-	-	-	
Total capital revenue and capital income	8,275,600	10,485,085	10,563,515	10,564,637	10,562,966	11,234,559	11,240,071	11,243,499	11,340,281	11,335,422	
Total income	19,417,426	20,970,170	21,127,030	21,129,274	21,125,932	22,469,118	22,480,142	22,486,998	22,680,562	22,670,844	

**Aurukun Shire Council
Long Term Financial Forecast - Budgeted Statement of Comprehensive Income
For period ending 30 June 2015**

	Year ended									
	30-Jun-15	30-Jun-16	30-Jun-17	30-Jun-18	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Expenses										
Recurrent expenses:										
Total staff wages and salaries	5,378,966	5,000,600	5,100,600	5,202,600	5,306,640	5,412,761	5,521,004	5,631,412	5,744,028	5,858,897
Councillors remuneration	329,066	330,000	335,000	340,000	345,000	350,000	355,000	360,000	365,000	370,000
Training and related costs	157,540	250,000	250,000	275,000	275,000	300,000	300,000	300,000	300,000	300,000
Other employee costs										
Employee benefits	5,865,572	5,580,600	5,685,600	5,817,600	5,926,640	6,062,761	6,176,004	6,291,412	6,409,028	6,528,897
Materials and services - Sales, contract and recoverable works										
Materials and services - Council maintenance	1,421,000	1,500,000	1,500,000	1,500,000	1,500,000	1,575,000	1,575,000	1,575,000	1,575,000	1,575,000
Other materials and services	3,602,298	3,500,000	3,500,000	3,500,000	3,500,000	3,575,000	3,575,000	3,575,000	3,575,000	3,575,000
Audit services	175,175	120,000	120,000	120,000	120,000	100,000	100,000	100,000	100,000	100,000
Donations paid	5,000	5,000	5,000	5,000	10,000	10,000	10,000	15,000	15,000	15,000
Materials and services	5,203,473	5,125,000	5,125,000	5,125,000	5,130,000	5,260,000	5,260,000	5,265,000	5,265,000	5,265,000
Depreciation and amortisation	3,081,465	3,186,478	3,034,099	2,892,024	2,759,258	2,634,940	2,489,134	2,350,355	2,247,163	2,149,871
Finance cost on borrowings	-	21,900	21,238	20,542	19,812	19,045	18,240	17,395	16,508	15,576
Bad and doubtful debts	25,000	25,000	25,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other expenses	25,000	46,900	46,238	40,542	39,812	39,045	38,240	37,395	36,508	35,576
Total recurrent expenses	<u>14,175,510</u>	<u>13,938,978</u>	<u>13,890,937</u>	<u>13,875,166</u>	<u>13,855,710</u>	<u>13,996,746</u>	<u>13,963,378</u>	<u>13,944,162</u>	<u>13,957,699</u>	<u>13,979,344</u>
Total expenses	<u>14,175,510</u>	<u>13,938,978</u>	<u>13,890,937</u>	<u>13,875,166</u>	<u>13,855,710</u>	<u>13,996,746</u>	<u>13,963,378</u>	<u>13,944,162</u>	<u>13,957,699</u>	<u>13,979,344</u>
Net result attributable to Council	<u>5,241,916</u>	<u>(3,453,893)</u>	<u>(3,327,422)</u>	<u>(3,310,529)</u>	<u>(3,292,744)</u>	<u>(2,762,187)</u>	<u>(2,723,307)</u>	<u>(2,700,663)</u>	<u>(2,617,418)</u>	<u>(2,643,922)</u>
Recurrent Revenue	11,141,826	10,485,085	10,563,515	10,564,637	10,562,966	11,234,559	11,240,071	11,243,499	11,340,281	11,335,422
Recurrent Expense	14,175,510	13,938,978	13,890,937	13,875,166	13,855,710	13,996,746	13,963,378	13,944,162	13,957,699	13,979,344
Recurrent Operations Result	<u>(3,033,684)</u>	<u>(3,453,893)</u>	<u>(3,327,422)</u>	<u>(3,310,529)</u>	<u>(3,292,744)</u>	<u>(2,762,187)</u>	<u>(2,723,307)</u>	<u>(2,700,663)</u>	<u>(2,617,418)</u>	<u>(2,643,922)</u>
Add: Depreciation (non-cash item)	3,081,465	3,186,478	3,034,099	2,892,024	2,759,258	2,634,940	2,489,134	2,350,355	2,247,163	2,149,871
Net surplus/(deficit) excluding Capital & Depreciation	<u>47,781</u>	<u>(267,415)</u>	<u>(293,323)</u>	<u>(418,505)</u>	<u>(533,486)</u>	<u>(127,247)</u>	<u>(234,173)</u>	<u>(350,308)</u>	<u>(370,255)</u>	<u>(494,051)</u>

**Aurukun Shire Council
Long Term Financial Forecast - Budgeted Statement of Financial Position
For year ending 30 June 2015**

	30-Jun-15	30-Jun-16	30-Jun-17	30-Jun-18	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current assets										
Restricted component	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Unrestricted component	10,651,276	10,413,547	10,099,902	9,666,119	9,117,433	8,929,411	8,678,028	8,310,060	7,913,024	7,399,463
Cash assets and cash equivalents	12,651,276	12,413,547	12,099,902	11,666,119	11,117,433	10,929,411	10,678,028	10,310,060	9,913,024	9,399,463
Other inventory	386,013	386,013	386,013	386,013	386,013	386,013	386,013	386,013	386,013	386,013
Inventories	386,013	386,013	386,013	386,013	386,013	386,013	386,013	386,013	386,013	386,013
Receivables	883,274	834,492	841,506	842,369	843,246	899,205	900,109	901,029	909,772	910,312
Other current assets	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000
Total current assets	14,620,563	14,334,052	14,027,421	13,594,501	13,046,692	12,914,629	12,664,150	12,297,102	11,908,809	11,395,788
Non-current assets										
Property, plant and equipment	83,453,780	80,267,302	77,233,203	74,341,179	71,581,921	68,946,981	66,457,847	64,107,492	61,860,329	59,710,458
Capital works in progress	3,677,630	3,677,630	3,677,630	3,677,630	3,677,630	3,677,630	3,677,630	3,677,630	3,677,630	3,677,630
Other non-current assets	21,048,800	21,048,800	21,048,800	21,048,800	21,048,800	21,048,800	21,048,800	21,048,800	21,048,800	21,048,800
Total non-current assets	108,180,210	104,993,732	101,959,633	99,067,609	96,308,351	93,673,411	91,184,277	88,833,922	86,586,759	84,436,888
Total assets	122,800,773	119,327,784	115,987,054	112,662,110	109,355,043	106,588,040	103,848,427	101,131,024	98,495,568	95,832,676
Current liabilities										
Trade and other payables	429,738	423,288	423,288	422,877	423,288	433,973	433,973	434,384	434,384	434,384
Borrowings	13,246	13,908	14,604	15,334	16,101	16,906	17,751	18,638	19,570	18,946
Employee payables/provisions	250,327	250,527	250,727	250,927	251,127	251,327	251,527	251,727	251,927	252,127
Total current liabilities	693,311	687,723	688,619	689,138	690,516	702,206	703,251	704,749	705,881	705,457
Non-current liabilities										
Borrowings	726,754	712,846	698,242	682,908	666,807	649,901	632,150	613,512	593,942	574,996
Employee payables/provisions	26,993	27,393	27,793	28,193	28,593	28,993	29,393	29,793	30,193	30,593
Total non-current liabilities	753,747	740,239	726,035	711,101	695,400	678,894	661,543	643,305	624,135	605,589
Total liabilities	1,447,058	1,427,962	1,414,654	1,400,239	1,385,916	1,381,100	1,364,794	1,348,054	1,330,016	1,311,046
Net community assets	121,353,715	117,899,822	114,572,400	111,261,871	107,969,127	105,206,940	102,483,633	99,782,970	97,165,552	94,521,630
Community equity										
Asset revaluation reserve	116,119,324	116,119,324	116,119,324	116,119,324	116,119,324	116,119,324	116,119,324	116,119,324	116,119,324	116,119,324
Other reserves	5,234,391	1,780,498	(1,546,924)	(4,857,453)	(8,150,197)	(10,912,384)	(13,635,691)	(16,336,354)	(18,953,772)	(21,597,694)
Retained surplus (deficiency)	121,353,715	117,899,822	114,572,400	111,261,871	107,969,127	105,206,940	102,483,633	99,782,970	97,165,552	94,521,630
Total community equity	121,353,715	117,899,822	114,572,400	111,261,871	107,969,127	105,206,940	102,483,633	99,782,970	97,165,552	94,521,630

**Aurukun Shire Council
Long Term Financial Forecast - Budgeted Statement Cash Flows
For year ending 30 June 2015**

	Year ended										
	30-Jun-15	30-Jun-16	30-Jun-17	30-Jun-18	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash flows from operating activities:											
Receipts from customers	10,429,242	10,201,766	10,231,310	10,247,961	10,258,612	10,884,364	10,950,428	10,961,602	11,060,155	11,074,925	
Payment to suppliers and employees	(11,135,018)	(10,736,450)	(10,835,000)	(10,962,411)	(11,075,629)	(11,331,476)	(11,455,404)	(11,575,401)	(11,693,428)	(11,813,297)	
Interest received	395,324	332,101	325,191	315,813	303,477	294,236	288,739	280,977	271,383	259,957	
Interest on loan	-	(21,900)	(21,238)	(20,542)	(19,812)	(19,045)	(18,240)	(17,395)	(16,508)	(15,576)	
Net cash inflow (outflow) from operating activities	(310,452)	(224,483)	(299,737)	(419,179)	(533,352)	(171,921)	(234,477)	(350,217)	(378,398)	(493,991)	
Cash flows from investing activities:											
Payments for property, plant and equipment	(9,068,600)	-	-	-	-	-	-	-	-	-	
Subsidies, donations and contributions for new capital expenditure	8,275,600	-	-	-	-	-	-	-	-	-	
Net cash inflow (outflow) from investing activities	(793,000)										
Cash flows from financing activities:											
Proceeds from borrowings	740,000	-	-	-	-	-	-	-	-	-	
Repayment of borrowings	-	(13,246)	(13,908)	(14,604)	(15,334)	(16,101)	(16,906)	(17,751)	(18,638)	(19,570)	
Net cash inflow (outflow) from financing activities	740,000	(13,246)	(13,908)	(14,604)	(15,334)	(16,101)	(16,906)	(17,751)	(18,638)	(19,570)	
Net increase (decrease) in cash held	(363,452)	(237,729)	(313,645)	(433,783)	(548,886)	(188,022)	(251,383)	(367,968)	(397,036)	(513,561)	
Cash at beginning of reporting period	13,014,728	12,651,276	12,413,547	12,099,902	11,666,119	11,117,433	10,929,411	10,678,028	10,310,060	9,913,024	
Cash at end of reporting period	12,651,276	12,413,547	12,099,902	11,666,119	11,117,433	10,929,411	10,678,028	10,310,060	9,913,024	9,399,463	
Restricted and unrestricted components:											
Restricted component of cash	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
Unrestricted component	10,651,276	10,413,547	10,099,902	9,666,119	9,117,433	8,929,411	8,678,028	8,310,060	7,913,024	7,399,463	

Aurukun Shire Council
Long Term Financial Forecast - Budgeted Statement of Changes in Equity
For year ending 30 June 2015

	Total \$	Retained surplus \$	Asset revaluation reserve \$	Other reserves \$
Balance at 30 Jun 2014	116,111,799	(7,525)	116,119,324	-
Net result for the period	5,241,916	5,241,916		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2015	121,353,715	5,234,391	116,119,324	-
Net result for the period	(3,453,893)	(3,453,893)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2016	117,899,822	1,780,498	116,119,324	-
Net result for the period	(3,327,422)	(3,327,422)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2017	114,572,400	(1,546,924)	116,119,324	-
Net result for the period	(3,310,529)	(3,310,529)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2018	111,261,871	(4,857,453)	116,119,324	-
Net result for the period	(3,292,744)	(3,292,744)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2019	107,969,127	(8,150,197)	116,119,324	-
Net result for the period	(2,762,187)	(2,762,187)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2020	105,206,940	(10,912,384)	116,119,324	-

Aurukun Shire Council
Long Term Financial Forecast - Budgeted Statement of Changes in Equity
For year ending 30 June 2015

	Total \$	Retained surplus \$	Asset revaluation reserve \$	Other reserves \$
Balance at 30 Jun 2020	105,206,940	(10,912,384)	116,119,324	-
Net result for the period	(2,723,307)	(2,723,307)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2021	102,483,633	(13,635,691)	116,119,324	-
Net result for the period	(2,700,663)	(2,700,663)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2022	92,260,270	(16,336,354)	116,119,324	-
Net result for the period	(2,617,418)	(2,617,418)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2023	97,165,552	(18,953,772)	116,119,324	-
Net result for the period	(2,643,922)	(2,643,922)		
Transfers to reserves	-	-		-
Transfers from reserves	-	-		-
Asset revaluation adjustment	-		-	
Balance at 30 Jun 2024	94,521,630	(21,597,694)	116,119,324	-

Measures of Financial Sustainability

The following ratios are calculated in accordance with Section 169 (5) of the Local Government Regulation 2012.

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
1. Asset Sustainability Ratio (Capital Expenditure on the Replacement of Assets (renewals)/Depreciation Expense)	182.70%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
2. Net Financial Assets/Liabilities Ratio ((Total Liabilities - Current Assets)/Total Operating Revenue)	(118.2)%	(123.1)%	(119.4)%	(115.4)%	(110.4)%	(102.7)%	(100.5)%	(97.4)%	(93.3)%	(89.0)%
3. Operating Surplus Ratio (Net Operating Surplus/Total Operating Revenue)(%)	(27.2)%	(32.9)%	(31.5)%	(31.3)%	(31.2)%	(24.6)%	(24.2)%	(24.0)%	(23.1)%	(23.3)%